

# Integrating computer technology and policy management for sustainable smart city development

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**Abstract.** This paper presents the development and application of a machine learning-based Environmental, Social, and Governance (ESG) performance evaluation model. The model quantifies and assesses the ESG performance of companies, enabling them to identify strengths and weaknesses in their sustainability efforts. By leveraging advanced machine learning techniques, the model offers accurate and comprehensive insights into ESG performance, guiding companies in formulating effective improvement strategies. The study involves detailed data collection and preprocessing, model construction and training, and rigorous evaluation metrics to ensure reliability and effectiveness. Additionally, the paper discusses practical applications of the model in strategic decision-making, resource allocation, and enhancing stakeholder engagement. The findings highlight the importance of integrating technology with ESG considerations to drive sustainable business practices. This research provides a robust framework for ESG performance assessment and sets the stage for future advancements in this critical area.

**Keywords:** ESG, Machine Learning, Performance Evaluation, Sustainability.

## 1. Introduction

The increasing importance of sustainability in corporate strategy has necessitated the development of robust tools to evaluate Environmental, Social, and Governance (ESG) performance. ESG performance assessment helps companies understand their impact on society and the environment, align with stakeholder expectations, and enhance long-term value. Traditional methods of ESG assessment often rely on qualitative analysis and self-reported data, which may lack accuracy and objectivity. This paper aims to address these challenges by constructing a machine learning-based ESG performance evaluation model that leverages large datasets and advanced algorithms to provide precise and actionable insights into a company's ESG performance. The integration of machine learning into ESG assessment not only enhances the accuracy of the evaluation but also enables continuous monitoring and improvement. By utilizing advanced data collection and preprocessing techniques, the model captures a comprehensive view of a company's ESG activities, transforming disparate data points into a unified performance score. This score can then be used to identify strengths and weaknesses, informing strategic decision-making and resource allocation. Furthermore, the model's outputs facilitate transparent communication with stakeholders, thereby enhancing corporate accountability and trust. In the following sections, we delve into the role of machine learning in ESG performance evaluation, the construction and training of the model, and its practical applications in corporate strategy and stakeholder engagement [1]. The paper

also addresses the challenges of data availability, model interpretability, and continuous improvement, providing a roadmap for future advancements in ESG performance evaluation.

## 2. Role of Machine Learning in ESG Performance Evaluation

### 2.1. Data Collection and Preprocessing

The first step in constructing an ESG performance evaluation model is data collection and preprocessing. This involves gathering data from various sources, including company reports, third-party ESG ratings, news articles, and social media. Data preprocessing techniques, such as data cleaning, normalization, and feature extraction, are then applied to ensure the quality and consistency of the data. For example, natural language processing (NLP) algorithms can be used to analyze textual data from news articles and social media to extract relevant ESG indicators. Let  $D=\{d_1,d_2,...,d_n\}$  represent the dataset, where  $d_i$  includes features related to environmental, social, and governance factors. By integrating multiple data sources and preprocessing them effectively, the model can capture a comprehensive and accurate picture of a company's ESG performance. [2]

### 2.2. Model Construction and Training

Once the data is prepared, the next step is to construct and train the machine learning model. Various machine learning algorithms, such as regression analysis, decision trees, and neural networks, can be employed to build the model. Suppose we use a neural network with the following structure:  $f(x)=W_2 \cdot \sigma(W_1 \cdot x + b_1) + b_2$ , where  $x$  is the input feature vector,  $W_1$  and  $W_2$  are weight matrices,  $b_1$  and  $b_2$  are bias terms, and  $\sigma$  is the activation function. [3] The model is trained using historical ESG data, and hyperparameters are optimized to improve accuracy and reduce overfitting. Cross-validation techniques are also employed to ensure the robustness and generalizability of the model. Table 1 demonstrates how the neural network model processes input data through its layers using weights, biases, and activation functions to produce the final output.

**Table 1. Model Construction And Training Data**

Company	Input_Feature_Ve ctor_x	Weight_Matrix_ W1	Weight_Matrix_W 2	Bias_Term_b1	Bias_T erm_b2	Activation_Funct ion_σ	Output_f( x)
Company_1	[0.13, 0.58, 0.40, 0.59, 0.87]	[[0.75, 0.16, 0.54, 0.70, 0.92], [0.75, 0.77, 0.25, ...	[[0.43], [0.82], [0.74]]	[0.39], [0.37], [0.74]]	[0.96, 0.04, 0.20, 0.29, 0.46]	[0.69] relu	[0.88]
Company_2	[0.32, 0.11, 0.96, 0.78, 0.21]	[[0.02, 0.74, 0.14, 0.87, 0.56], [0.91, 0.71, 0.32, ...	[[0.72], [0.60], [0.95]]	[0.30], [0.55], [0.45]	[0.04, 0.05, 0.86, 0.20, 0.45]	[0.67] relu	[0.73]
Company_3	[0.93, 0.73, 0.47, 0.11, 0.76]	[[0.79, 0.91, 0.89, 0.57, 0.69], [0.88, 0.32, 0.29, ...	[[0.53], [0.66], [0.55]]	[0.70], [0.52], [0.55]	[0.36, 0.73, 0.66, 0.78, 0.55]	[0.82] relu	[0.16]
Company_4	[0.47, 0.42, 0.77, 0.05, 0.67]	[[0.95, 0.40, 0.53, 0.49, 0.58], [0.58, 0.34, 0.76, ...	[[0.71], [0.44], [0.92]]	[0.88], [0.65], [0.82]	[0.54, 0.31, 0.95, 0.12, 0.82]	[0.34] relu	[0.50]
Company_5	[0.90, 0.67, 0.14, 0.68, 0.41]	[[0.00, 0.43, 0.17, 0.90, 0.47], [0.99, 0.38, 0.72, ...	[[0.72], [0.54], [0.90]]	[0.12], [0.76], [0.97]	[0.87, 0.82, 0.33, 0.78, 0.97]	[0.46] relu	[0.52]

### 2.3. Evaluation Metrics and Model Validation

Evaluating the performance of the ESG model is crucial to ensure its reliability and effectiveness. Common evaluation metrics include precision, recall, F1 score, and the area under the receiver operating characteristic curve (AUC-ROC). These metrics help assess the model's ability to accurately predict ESG performance and identify areas for improvement. For instance, precision (PPP) and recall (RRR) are defined as follows:

$$P = \frac{TP}{TP+FP} \quad (1)$$

$$R = \frac{TP}{TP+FN} \quad (2)$$

where TP is the number of true positives, FP is the number of false positives, and FN is the number of false negatives. The F1 score is the harmonic mean of precision and recall, providing a balanced measure of the model's performance. Model validation techniques, such as k-fold cross-validation and bootstrapping, are used to test the model on unseen data and validate its performance. By employing rigorous evaluation metrics and validation techniques, the model can provide trustworthy and actionable insights into a company's ESG performance [4]. Table 2 illustrates the performance of the model across different companies, providing insights into its accuracy and effectiveness in predicting ESG performance.

**Table 2.** Model Evaluation Metrics And Validation Data

Company	True_Positives (TP)	False_Positives (FP)	False_Negatives (FN)	Precision (P)	Recall (R)	F1_Score	AUC- ROC
Company_1	85	24	20	0.780	0.810	0.794	0.765
Company_2	78	47	7	0.624	0.918	0.743	0.755
Company_3	72	46	19	0.610	0.791	0.689	0.950
Company_4	63	23	13	0.733	0.829	0.778	0.742
Company_5	93	12	47	0.886	0.664	0.759	0.731

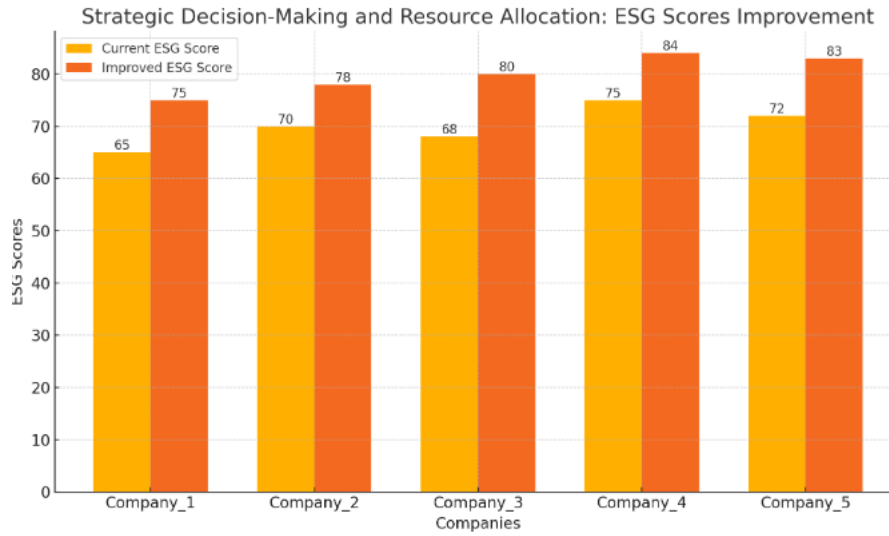
### 3. Applications of the ESG Performance Evaluation Model

#### 3.1. Identifying ESG Strengths and Weaknesses

One of the primary applications of the ESG performance evaluation model is to identify a company's strengths and weaknesses in its ESG practices. By analyzing the model's outputs, companies can gain a detailed understanding of their performance across various ESG dimensions. Suppose the model outputs an ESG score  $S_i$  for each company  $i$ , where  $S_i = \alpha E_i + \beta S_i + \gamma G_i$ , with  $E_i$ ,  $S_i$ , and  $G_i$  representing the environmental, social, and governance scores, respectively, and  $\alpha$ ,  $\beta$ , and  $\gamma$  are the weights assigned to each dimension. This composite score helps companies understand where they excel and where improvements are needed. For example, if  $E_i$  is significantly higher than  $S_i$  and  $G_i$ , the company might need to focus more on social and governance aspects. Additionally, the model can provide benchmarks against industry peers, allowing companies to assess their relative performance and identify best practices. [5]

#### 3.2. Strategic Decision-Making and Resource Allocation

The insights generated by the ESG performance evaluation model can inform strategic decision-making and resource allocation. Companies can use the model's outputs to prioritize ESG initiatives, allocate resources more effectively, and set realistic targets for improvement. Suppose the company aims to improve its overall ESG score  $S_i$  by a certain percentage. By analyzing the contribution of each dimension to the overall score, the company can identify the most impactful areas to target. For instance, if the governance score  $G_i$  has the highest potential for improvement, the company can allocate additional resources to enhance governance frameworks and policies. Furthermore, the model can help companies identify potential risks and opportunities related to ESG factors, enabling proactive decision-making and long-term strategic planning [6]. By integrating ESG considerations into their strategic decisions, companies can achieve sustainable growth and mitigate potential risks. Figure 1 illustrates the strategic decision-making and resource allocation process for improving ESG scores across different companies.



**Figure 1.** Strategic Decision-Making and Resource Allocation: ESG Scores Improvement

### 3.3. Enhancing Stakeholder Engagement and Reporting

Effective ESG performance evaluation is essential for enhancing stakeholder engagement and reporting. The model's outputs can be used to communicate ESG performance to various stakeholders, including investors, regulators, customers, and employees. Suppose the company wants to demonstrate its ESG commitment to investors. By providing a transparent and data-driven ESG score  $S_i$ , the company can build trust and credibility. This can enhance stakeholder relationships, improve the company's reputation, and attract responsible investment. Additionally, the model can help companies respond to stakeholder inquiries and feedback more effectively, demonstrating a commitment to sustainability and continuous improvement [7]. By leveraging the ESG performance evaluation model, companies can enhance their stakeholder engagement and reporting practices, ultimately driving better ESG outcomes.

## 4. Challenges and Future Directions

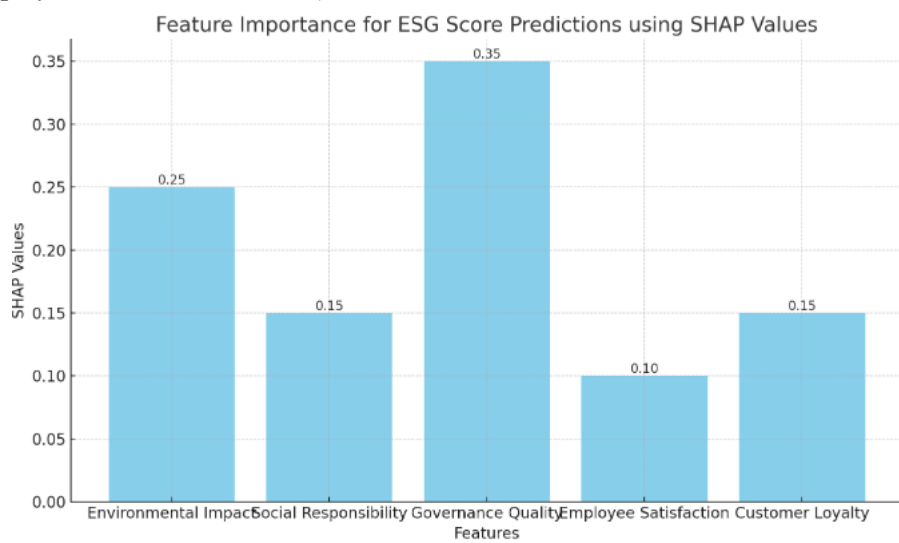
### 4.1. Data Availability and Quality

One of the major challenges in developing an ESG performance evaluation model is the availability and quality of data. ESG data is often fragmented, inconsistent, and incomplete, making it difficult to obtain a comprehensive and accurate dataset. To address this challenge, companies and researchers need to invest in data collection and integration efforts, leveraging technologies such as IoT and blockchain to enhance data transparency and reliability. For instance, IoT sensors can provide real-time environmental data, while blockchain can ensure data integrity and traceability. Additionally, collaboration between industry stakeholders can facilitate data sharing and standardization, improving the overall quality of ESG data. [8]

### 4.2. Model Interpretability and Transparency

Another challenge is ensuring the interpretability and transparency of the machine learning model. Complex models, such as deep neural networks, can act as "black boxes," making it difficult to understand how they arrive at specific predictions. To enhance model interpretability, researchers can employ techniques such as SHAP (SHapley Additive exPlanations) values and LIME (Local Interpretable Model-agnostic Explanations) to explain model outputs and provide insights into feature importance. For instance, SHAP values can quantify the contribution of each feature to the model's predictions, helping stakeholders understand the factors driving the ESG scores. Additionally, transparency in model development and validation processes is essential to build trust and confidence

among stakeholders [9]. Figure 2 illustrates the feature importance for ESG score predictions using SHAP (SHapley Additive exPlanations) values.



**Figure 2.** Feature Importance for ESG Score Predictions using SHAP Values

#### 4.3. Continuous Improvement and Adaptation

The dynamic nature of ESG factors necessitates continuous improvement and adaptation of the model. As new ESG issues emerge and stakeholder expectations evolve, the model needs to be regularly updated and refined to remain relevant and effective. This requires ongoing monitoring of ESG trends, incorporating new data sources, and recalibrating the model as needed. For example, the model might need to incorporate new indicators related to climate change or social justice issues. Furthermore, companies should establish feedback loops to gather insights from model users and incorporate their feedback into model improvements [10]. By adopting a continuous improvement approach, companies can ensure that their ESG performance evaluation model remains robust and aligned with evolving sustainability goals.

## 5. Conclusion

The construction of a machine learning-based ESG performance evaluation model represents a significant advancement in the field of sustainability assessment. By leveraging advanced algorithms and comprehensive data sources, this model offers a precise and multifaceted view of a company's ESG performance, transcending traditional evaluation methods that often rely on subjective and inconsistent data. This technological approach enables companies to pinpoint specific areas of strength and identify critical weaknesses, thus fostering a more targeted and effective strategy for sustainability improvements. One of the primary advantages of this model is its ability to inform strategic decision-making and resource allocation. With detailed insights into various ESG dimensions, companies can prioritize initiatives that yield the most significant impact, optimize their resources, and set realistic yet ambitious targets for improvement. For instance, if the model indicates that governance quality is a major area for enhancement, companies can focus their efforts on strengthening governance policies and frameworks, thereby achieving substantial progress in their overall ESG scores. Furthermore, the model enhances stakeholder engagement and reporting. Transparent and data-driven ESG scores build trust and credibility among investors, regulators, customers, and employees. By providing clear and quantifiable evidence of their ESG commitments, companies can improve their reputation, attract responsible investments, and foster stronger relationships with all stakeholders. This, in turn, supports the company's long-term sustainability goals and drives continuous improvement in ESG practices. Despite the significant benefits, there are challenges associated with the development and implementation of such models. Data availability and quality remain critical issues, as ESG data can be fragmented and

inconsistent. Efforts to standardize and enhance data collection processes, possibly through technologies like IoT and blockchain, are essential.

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