

Changes in Employment Structure and Response Strategies in the Context of the Digital Economy

Rongrong Duan^{1,a,*†}, Zongyi Li^{2,b,†}, Minheng Li^{3,c}

¹Universidad de Buenos Aires, Viamonte 430 st., Buenos Aires City, Argentina

²Northeast Forestry University, Harbin, Heilongjiang Province, China

³Tianjin University of Commerce, Beichen District, Tianjin City, China

a. duanrongrong2231@126.com, b. 3053620034@qq.com, c. 2628405589@qq.com

*corresponding author

[†]Rongrong Duan and Zongyi Li contributed equally to this work and should be considered as co-first authors.

Abstract: The rapid development of the digital economy has profoundly impacted employment structures. This paper focuses on analyzing the changing trends in employment structures within the context of the digital economy, including the emergence of new digital occupations, the digital transformation of traditional jobs, and the increase or decrease in employment opportunities. Through case studies of Beijing and Yunnan, strategies to address these employment structure changes are summarized. These strategies include enhancing digital skills training, improving employment policies, and promoting entrepreneurship and innovation to alleviate employment pressures, optimize the allocation of labor resources, and foster stable economic and social development.

Keywords: Digital economy, employment, industrial structure, digital transformation.

1. Introduction

1.1. Definition and Background of the Digital Economy

The digital economy is an integral part of the modern economy, centered around digital technologies, leveraging the internet, the Internet of Things (IoT), big data, and artificial intelligence (AI) to achieve the digitization, intelligence, and networking of economic activities. It encompasses fields such as e-commerce, digital finance, the sharing economy, and smart manufacturing. As information technology rapidly evolves, the digital economy has become a key driver of global economic transformation, bringing profound changes to production methods, business models, and consumer behavior.

The digital economy is not merely a technological innovation but a force that deeply affects various aspects of society. Economically, it improves production efficiency, reduces costs, and creates emerging industries such as fintech, online education, and telemedicine, driving the digital transformation of traditional industries. Despite the broad opportunities it brings, the digital economy also poses challenges. The application of automation and AI has led to the disappearance of certain traditional jobs, requiring the workforce to adapt to new technological environments. Moreover, the

uneven distribution of employment opportunities within the digital economy may exacerbate social inequality and income disparities [1].

1.2. Research Significance and Purpose

Studying the impact of the digital economy on employment structures helps us understand the core drivers of current economic development. First, it identifies trends in employment structure changes, such as the emergence of new occupations and the digital transformation of traditional jobs. Second, it explores the mechanisms by which the digital economy influences employment, including technological substitution and industrial structure adjustments. Third, through case studies, it summarizes response strategies, such as strengthening digital skills training and improving employment policies. Lastly, it provides policy recommendations to optimize labor allocation, alleviate employment pressures, and promote stable economic and social development. This research aims to offer reference points for relevant decision-making and facilitate the coordinated development of the digital economy and employment, achieving inclusive and sustainable economic growth.

2. Changes in Employment Structure in the Context of the Digital Economy

In recent years, the widespread application of digital technologies and the rapid proliferation of the internet globally have made the digital economy a crucial engine driving global economic growth. In China, the development of the digital economy has been particularly remarkable. According to the China Digital Economy Development White Paper (2023), the scale of China's digital economy has exceeded 50 trillion yuan, accounting for nearly 40% of the country's gross domestic product (GDP) [2]. Globally, the digital economies of the United States and the European Union also hold significant positions [3]. In the United States, technology companies in Silicon Valley, such as Google, Apple, and Amazon, lead global technological innovation, while the European Union promotes cross-border e-commerce and digital services through its Digital Single Market initiative [4]. These changes have profoundly impacted global employment structures, giving rise to numerous new occupations and driving the digital transformation of traditional jobs.

The development of the digital economy has introduced many emerging occupations, particularly in the internet and technology sectors. With the extensive application of technologies such as artificial intelligence (AI), big data, blockchain, and cloud computing, data scientists and AI engineers have become the "new elite" in the job market [4]. These professionals help companies extract value through data analysis and intelligent decision-making. Such roles require highly specialized skills, resulting in higher wages and strong job appeal [5]. Simultaneously, positions like digital marketing specialists and social media managers have emerged, primarily responsible for brand promotion and user engagement through digital channels. The demand for blockchain developers has also grown with the application of blockchain technology in finance and supply chain management.

Traditional occupations have also undergone profound transformations due to the advancement of digital technologies. The manufacturing sector is transitioning towards digitization and automation, with many traditional assembly line workers and machine operators being replaced by automated equipment and intelligent robots. The retail sector has similarly been reshaped by the rise of e-commerce platforms, leading to a reduction in traditional jobs such as store clerks and cashiers, which have been replaced by digital positions like data analysts and e-commerce operations managers. In the financial industry, fintech (Financial Technology) has adopted AI, big data, and blockchain technologies to enhance service efficiency, resulting in the gradual replacement of traditional roles such as bank tellers and insurance sales agents by emerging positions like data analysts and robo-advisors [5].

The healthcare sector has also been transformed by digital technologies, with services such as electronic health records, telemedicine, and intelligent diagnostics improving healthcare efficiency and quality [6].

In summary, the development of the digital economy has driven the emergence of new occupations and the digital transformation of traditional roles. For those in traditional sectors, this transformation presents both challenges and opportunities. Those who adapt to technological changes and enhance their digital skills will find new career development opportunities during this transition.

3. Case Studies on Employment Structure Changes in Different Regions and Industries

3.1. The Digital Economy and Employment Structure Changes in Developed Regions: The Case of Beijing

As China's political, cultural, and technological innovation hub, Beijing is at the forefront of the digital economy's development. Particularly in the internet sector, Beijing is home to numerous well-known technology companies, often referred to as "Big Tech," such as ByteDance, JD.com, and Meituan. These internet giants have not only driven the rapid growth of Beijing's digital economy but also significantly influenced the employment structure.

The rise of these "Big Tech" companies has created a massive demand for highly skilled talent in Beijing. These firms continuously expand their technological research and product innovation efforts, creating a strong need for highly skilled roles such as senior engineers, algorithm specialists, data scientists, and product managers. For instance, Baidu's investment in artificial intelligence (AI) and autonomous driving technologies has made relevant technical talent highly sought after [7]. ByteDance, a global leader in content technology, has also seen a sharp demand for algorithm engineers and machine learning experts. This concentration of demand for highly skilled roles not only enhances overall employment quality but also drives the labor market toward high-value-added sectors [8]. The fierce competition among "Big Tech" companies for top talent has rapidly increased salary levels within the industry. This intense salary competition between companies puts significant pressure on small and medium-sized enterprises (SMEs), which often struggle to match the compensation and benefits offered by large corporations. Consequently, top talent increasingly gravitates toward larger companies, creating a "Matthew Effect," where the strong grow stronger and the weak grow weaker.

In addition to driving demand for high-skilled workers, "Big Tech" companies have also contributed to the diversification of career paths. Beyond traditional technical roles, their upstream and downstream industry chains have given rise to numerous emerging professions and interdisciplinary positions. With the rapid growth of social media and short-video platforms, Beijing's internet companies have created many new jobs related to content production and user experience. For example, there has been a significant surge in demand for positions such as content operators, short-video editors, and live streaming planners.

Moreover, the rapid growth of Beijing's "Big Tech" companies has played a key role in promoting the rise of flexible employment and the platform economy. Companies such as Meituan and JD.com, which represent e-commerce and life service platforms, have generated a large number of flexible jobs, including food delivery couriers, logistics personnel, and online customer service representatives. These jobs offer high flexibility and low entry barriers, providing employment opportunities for many migrant workers and low-skilled laborers, thereby alleviating employment pressures in certain areas. However, these flexible employment forms also present challenges for social security. Workers in the platform economy often lack access to traditional labor contract-based social insurance and benefits, leading to social security gaps. Addressing how to improve the social

security system to cover new labor forms is a critical issue that Beijing needs to address as it advances the development of the digital economy [9].

3.2. Digital Transformation and Employment Challenges in Yunnan

The digital economy has had a dual impact on Yunnan's traditional industries. On one hand, digital technologies have injected new vitality into traditional industries such as agriculture and tourism. For example, the development of smart agriculture has improved agricultural production efficiency through precise data analysis, while the widespread adoption of e-commerce platforms has diversified the sales channels for agricultural products, helping farmers increase their income [10]. On the other hand, the digital economy has also disrupted labor-intensive industries, with many physically demanding jobs facing the risk of being replaced by technology. This could result in significant layoffs or job transitions, posing challenges to social stability in underdeveloped regions like Yunnan. Additionally, many well-educated young people from Yunnan prefer to seek better job opportunities in more developed regions, leading to a talent shortage as the province attempts to develop its digital economy [10].

Yunnan's unique geographical environment and relatively low cost of living have made it an ideal destination for attracting "digital nomads." Digital nomads are individuals who rely on internet technologies to work remotely, primarily engaging in digital fields such as web design, content creation, and software development. They are not tied to a fixed office location and can live and work freely around the world. The influx of digital nomads has introduced new economic activities and cultural exchanges to Yunnan, while also contributing to the province's digitalization process to some extent. Digital nomads bring consumption and investment to Yunnan, while also promoting the development of local digital service industries such as co-working spaces, online education, and cross-border e-commerce. However, the traditional social security system primarily caters to long-term employment relationships, and it is difficult to include digital nomads under the current social security framework. This lack of coverage could expose workers to greater risks in areas such as unemployment, illness, and retirement [11]. Therefore, Yunnan needs to explore new social security models that accommodate the digital economy and flexible employment forms, ensuring that workers' basic rights are protected.

4. Strategies to Address Employment Structure Changes in the Context of the Digital Economy

4.1. Strengthening Digital Skills Training and Education

The development of the digital economy places higher demands on the workforce, particularly in terms of the growing need for digital skills. To enhance the digital literacy of the labor force, the government must increase investments in digital skills training, especially in rural areas, offering more vocational training opportunities. For instance, Yunnan should formulate policies to attract and retain talent by providing favorable working conditions and career development opportunities. Additionally, by fostering collaboration between schools and enterprises, local digital economy talent can be cultivated.

The education system should also evolve to keep pace with these changes. At the primary and secondary education levels, there should be a stronger emphasis on programming and data literacy courses, while universities and vocational schools should increase the availability of programs related to the digital economy. For workers already in the job market, digital skills training and lifelong learning are especially crucial. Governments and businesses can collaborate to provide various training programs and utilize online platforms, such as MOOCs, to facilitate continuous learning for workers.

4.2. Improving Employment Policies and Social Security Systems

The rise of the digital economy has changed traditional employment patterns, requiring governments to adjust employment policies. Legalizing and regulating flexible employment will help protect the rights of workers in new forms of employment. At the same time, labor market regulations should be strengthened to prevent growing job inequalities and income disparities, and comprehensive employment information service platforms should be established.

In terms of social security, the scope of coverage must be expanded to ensure that all types of workers enjoy basic social protections. Governments should explore social security mechanisms that adapt to new forms of employment, such as unemployment insurance and healthcare insurance, to protect workers in the digital economy.

4.3. Promoting Entrepreneurship and Innovation to Create New Employment Opportunities

The digital economy has provided significant opportunities for entrepreneurship and innovation, which not only contribute to economic growth but also create new employment opportunities. Governments should incentivize entrepreneurs through policy support and financial subsidies, while also improving the entrepreneurial service ecosystem by providing necessary resources and support. Additionally, entrepreneurship funds and venture capital can offer financial backing for startups, reducing risks and costs.

Furthermore, governments should encourage regional and sectoral innovation, particularly in underdeveloped areas, by facilitating the flow of technology and innovation resources. Industry associations and enterprises should actively promote internal innovation practices, exploring new business models that drive employment growth.

4.4. Collaboration Between Government, Enterprises, and Individuals

Addressing employment structure changes in the digital economy requires collaboration between government, enterprises, and individuals. Governments should formulate policies aligned with the development of the digital economy, provide public services and social security, promote digital skills training and educational reform, and strengthen labor market regulation to safeguard workers' rights [12]. Enterprises should invest in employee skill development, uphold social responsibility, and protect workers' interests during digital transformations. Individuals must proactively adapt to the digital economy by enhancing their digital skills, participating in lifelong learning and vocational training, embracing an entrepreneurial mindset, and adapting to the constantly evolving job market. Through the combined efforts of governments, businesses, and individuals, it is possible to effectively address the employment challenges posed by the digital economy, ensuring stable economic and social development [12].

5. Conclusion

The rapid development of the digital economy has had a profound impact on employment structures. The emergence of new digital occupations and the digital transformation of traditional jobs are the main trends. Through case studies in Beijing and Yunnan, this paper summarizes strategies to address changes in employment structures, including enhancing digital skills training, improving employment policies, and promoting entrepreneurship and innovation. These measures aim to optimize the allocation of labor resources, alleviate employment pressures, and foster stable economic and social development. While advances in digital technology will diversify the job market, they will also pose challenges, such as increased social inequality and regional disparities.

The job market will continue to experience the long-term, sustained influence of the digital economy. Significant impacts from automation and artificial intelligence (AI) may replace low-skill jobs while creating new professions, such as intelligent assistants and AI trainers. Digital technologies will also drive the rise of remote work and flexible employment, reshaping traditional office models. Meanwhile, emerging industries such as virtual reality (VR), augmented reality (AR), and biotechnology are expected to become key areas of employment growth. The combined forces of globalization and localization will make the labor market increasingly diverse and complex.

References

- [1] Chen, W., & Wu, Y. (2021). *Digital economy development, digital divide, and the income gap between urban and rural residents*. *Southern Economics*, (11), 1-17. <https://doi.org/10.19592/j.cnki.scje.390621>.
- [2] Yang, Y. J. (2020). *Building an inclusive digital economy model to promote high-quality economic development in China: China Academy of Information and Communications Technology releases China Digital Economy Development White Paper (2020)*. *China Science and Technology Industry*, (8), 3.
- [3] Cong, Y., & Yu, B. Y. (2020). *The impact of the digital economy on the efficiency of labor resource allocation in China*. *Theory and Practice of Finance and Economics*, 41(02), 108-114. <https://doi.org/10.16339/j.cnki.hdxbcjb.20200403.001>.
- [4] He, X. Y. (2005). *Research on the digital economy in the United States [Doctoral dissertation, Jilin University]*.
- [5] V. D M. *Remote Employment: Precondition, Form of Manifestation and Consequences of the Development of the Digital Economy*[J]. *Business Inform*, 2019, 10(501):165-171.
- [6] Ahmad R, Sharif F, Ahmad S, et al. *Does the digital economy improve female employment? A cross-country panel data analysis*[J]. *Heliyon*, 2024, 10(13):e33535-e33535.
- [7] Meng, Q. (2021). *Digital economy and high-quality employment: Theory and evidence*. *Social Sciences*, (02), 47-58. <https://doi.org/10.13644/j.cnki.cn31-1112.2021.02.005>.
- [8] Hrustek Ž N, Mekovec R, Pihir I. *Developing and Validating Measurement Instrument for Various Aspects of Digital economy: e-Commerce, e-Banking, e-Work and e-Employment*[J]. *International Journal of E-Services and Mobile Applications (IJESMA)*, 2019, 11(1):50-67.
- [9] Guzel S, Alisa A, Rasul G, et al. *Employment in the Digital Economy Development: Regional Clustering*[J]. *Public Organization Review*, 2023, 24(1):141-160.
- [10] Li, X. Z., & Li, J. Y. (2022). *Research on the impact of digital economy development on the income gap between urban and rural areas*. *Agricultural Technology and Economy*, (02), 77-93. <https://doi.org/10.13246/j.cnki.jae.20210916.005>.
- [11] He, L. H., Wang, F., & Wang, C. M. (2022). *How does the digital economy drive rural revitalization in China? Inquiry Into Economic Issues*, (04), 1-18.
- [12] Qi, Y. D., Liu, C. H., & Ding, S. L. (2020). *Digital economy development, employment structure optimization, and employment quality improvement*. *Economic Perspectives*, (11), 17-35.