# Unveiling the Endowment Effect: Understanding Its Significance and Applications

Yanjiang Guo<sup>1,a,\*</sup>

<sup>1</sup>Northeastern University, Boston, Massachusetts, USA a. alexkwok1030 @ gmail.com \*corresponding author

**Abstract:** The endowment effect is a widespread prevalent cognitive bias that affects people's decision-making process in various aspects. This phenomenon is mainly because of people's cognitive biases towards certain things. The primary manifestation of this cognitive bias is that when a person owns an item or asset, his/her evaluation of the value of the item or asset is more significant than when he does not own the item or asset. Thus, this research paper aims to unveil the significance and applications of the endowment effect and its relationship with risk aversion. Meanwhile, the paper will also explore how individuals tend to assign higher value to items they own. To conduct this research, a comprehensive literature review was performed to examine existing studies on the endowment effect, loss aversion and related behavioural economics theories. Real-life examples and case studies were also analyzed to illustrate the practical implications of these cognitive biases. The findings of this research paper demonstrate that the endowment effect and loss aversion are deeply ingrained in people's decision-making process, leading individuals to make emotional rather than rational choices. Understanding the endowment effect is crucial for making informed decisions, as it allows individuals to distinguish between subjective and objective thinking. While it may not eliminate these biases from decision-making processes, strategies such as seeking outside perspectives, considering alternatives, and conducting thorough analyses may mitigate the endowment effect's influence.

**Keywords:** Endowment effect, Cognitive bias, Loss aversion

#### 1. Introduction

Have you ever noticed how we tend to value our possessions more than identical items we do not own? This intriguing phenomenon is known as the endowment effect, a powerful cognitive bias that challenges the assumptions of rational decision-making. The endowment effect refers to our tendency to assign a higher value to items simply because we possess them [1]. This cognitive bias plays a significant role in various aspects of our lives, affecting people's decision-making process and consumer behavior.

This research paper aims to delve into the significance and applications of the endowment effect, including its relationship with loss aversion. By understanding these biases and implications, we are able to make more informed and rational decisions in our daily lives.

The primary focus of this paper is to explore the applications of the endowment effect in various contexts, including pricing and consumer behavior, investment decisions, negotiations and trades. In

<sup>© 2023</sup> The Authors. This is an open access article distributed under the terms of the Creative Commons Attribution License 4.0 (https://creativecommons.org/licenses/by/4.0/).

pricing, business can leverage the endowment effect to influence consumer perceptions and drive sales by utilizing strategies such as anchoring, scarcity, and personalization. Additionally, investment decisions can be impacted by emotional attachments to existing portfolios and high-performing stocks, leading to suboptimal choices and missed opportunities.

Also, we will discuss how the endowment effect influences negotiation outcomes and the challenges it poses in reaching fair agreements. The existing cognitive biases can create barriers in finding common ground, potentially hindering successful negotiation and trades.

However, it is important to know that recognizing these cognitive biases is just the first step towards mitigating their effect on people's decision-making process. While we may not be able to completely eliminate the endowment effect and loss aversion, certain strategies, such as seeking outside perspective, considering alternatives, and conducting thorough analyses, can help us make more objective choices.

## 2. Background

Before delving into the applications and implications of the endowment effect, it is essential to have a comprehensive understanding of this cognitive bias and its theoretical foundations. The term "endowment effect" was coined in 1980 by Richard Thaler, a prominent theorist in behavioral economics. He sees this cognitive bias as an explanation for loss aversion, a theory outlined by Kahneman and Tversky in 1979. Specifically, Thaler used the endowment effect as a way to account for the loss of value associated with selling or giving away an item that is greater than the financial or emotional gain associated with acquiring it. In other words, the endowment effect is the cognitive bias that causes us to overvalue items we possess compared to identical items we don't own [2].

At its core, the endowment effect refers to our inclination to assign a higher value to items we possessed to identical we do not possess. This inherent bias leads us to perceive possessions as more valuable, regardless of their real market worth. The endowment effect plays a significant role in shaping our decisions, influencing various economic behaviors and transactions [3].

To contextualize the endowment effect, it is necessary to explore its relationship with loss aversion, another prominent concept in behavioral economics. It describes our tendency to prefer avoiding losses over acquiring equivalent gains. The emotional impact of potential losses outweighs the potential pleasure of gains, creating a risk-averse approach in the decision-making process.

The interaction of the endowment effect and loss aversion provides a deeper understanding of how these biases related to each other. Loss aversion intensifies the endowment effect, as individuals fear the emotional toll of losing something they possess, leading them to overvalue their possessions. The combined impact if these biases influences our choices and actions, affecting market dynamics and consumer behavior.

To elucidate the manifestation of the endowment effect in people's daily lives, let us consider a typical example. Imagine an individual purchases a modestly priced case of wine. Subsequently, an offer to buy the wine at the current market value, slightly above the purchase price, is presented. The endowment effect may prompt the owner to reject the offer, as the owner feels an emotional attachment to the wine and places a higher value on it than its current market worth.

Therefore, wine owners may choose to wait for an offer that meets their expectations or drink it themselves rather than accept payment. Actual ownership leads individuals to overestimate the value of wine. A similar response, driven by the endowment effect, could influence owners of collectibles, and even corporations, who view ownership of collectibles as more critical than any market valuation.

This emotional attachment to possessions extends beyond personal items and can impact investment decisions and corporate behavior [4]. Investors may be reluctant to sell their holdings even after achieving their desired returns, as they will perceive their investments as valuable assets. This emotional connection may cause the investors to miss potential opportunities.

Under the restrictive assumptions of rational choice theory, this behavior is irrational. Behavioral economists and behavioral finance scholars explain this so-called irrational behavior as the result of some kind of cognitive bias that distorts an individual's thinking.

#### 3. Current Research

As we discussed in the beginning, the endowment effect is the tendency to assign a higher value previously possessed items than the value placed on acquiring the same items. In this case, loss aversion refers to the tendency to prefer avoiding losses over acquiring equivalent gains [5]. Additionally, we should realize that emotional thinking plays a vital role in both biases, as loss aversion intensifies the fear of losing possessions, leading to overvaluation.

Perhaps many people have not noticed the existence of these two phenomena in their daily lives. However, the endowment effect and loss aversion do have implications in decision-making and behavioral economics. Especially nowadays, businesses and marketers can leverage the endowment effect and loss aversion by highlighting potential losses to motivate purchases [2].

In the article "Buying and selling exchange goods: Loss Aversion and the endowment effect" by van Dijk and van Knippenberg, the authors provide valuable insights into the nature and implications of the endowment effect, which can significantly support my research paper on understanding its significance and applications. Van Dijk & Van Knippenberg provided a concise definition of the endowment effect as the cognitive bias leading individuals to overvalue possessions compared to identical items they don't own [6]. This definition aligns with the core concept of the endowment effect that I'm going to explore further.

The authors also highlight the connection between the endowment effect and loss aversion, a related cognitive bias. Loss aversion refers to the tendency to experience stronger negative emotions towards losing something compared to the positive emotions associated with gaining the same thing.

Moreover, Arlen et al. discussed the role of uncertainty in eliciting the endowment effect [7], particularly in the context of exchange goods. They demonstrate that when exchange rates are uncertain, individuals are less likely or able to accurately compute the net gains associated with trade, leading to the observed endowment effect. This insight adds depth to my research paper by highlighting a contextual factor that can influence the presence and magnitude of the endowment effect [8]. It supports the notion that understanding the circumstances under which the endowment effect emerges is crucial in unraveling its significance and implications.

Furthermore, the article sheds light on how the endowment effect affects investment decision-making. Van Dijk & Van Knippenberg highlighted that individuals' attachment to possessions may lead them to hold onto under-performing investments [6], resulting in missed opportunities and sub-optimal portfolio management. This insight does reflect the significance of the endowment effect in investment contexts, emphasizing the need for individuals to be aware of this bias to make informed investment decisions.

# 4. Application 1: Pricing and Consumer Behavior

The endowment effect significantly impacts market pricing and consumer behavior, influencing decision-making process that drives purchasing patterns and preferences. In this section, we will explore three key aspects of how the endowment effect plays as an important role in pricing strategies and consumer choices.

Firstly, anchoring and reference pricing. Businesses often utilize anchoring and reference pricing to take advantage of the endowment effect in consumer's decision-making process [8]. Anchoring involves setting higher initial prices for products, establishing a reference point from which subsequent discounts appear more attractive. When consumers compare the discounted price to the

initially higher price, they will experience a sense of gain, even if the discounted price remains above the item's objective market value. As a result, consumers are more likely to make purchases based on the perceived savings, influenced by the emotional attachment formed due to the initial anchoring price.

Secondly, limited-time offers and scarcity. The endowment effect is also closely related to consumer's perception of scarcity. Limited-time offers and scarcity marketing creates a sense of urgency and increase the perceived value of products. This is undoubtedly the hunger marketing strategy in the market. Hunger marketing is a marketing strategy that focuses exclusively on human emotion [9]. Hunger marketing is also a psychological strategy that focuses on consumer desires, making consumers feel hungry, which creates a strong desire to buy, and thus buy products that other people also want to buy. By stimulating consumer psychology and increasing the scarcity of products, people are prompted to make emotional rather than rational decisions. This marketing strategy drives interest and helps a business have more potential customers through word of mouth. Research shows that product scarcity attracts consumers' attention, increases a product's perceived value, and encourages creative uses of the product [10].

Thirdly, personalization, free trials, loyalty programs, and memberships. Businesses leverage these marketing strategies to enhance the sense of ownership and drive consumer engagement [11]. Personalization allows consumers to customize products or services, fostering a sense of uniqueness and exclusivity. As individuals tend to prefer what they possess and what others do not, personalization increases the emotional attachment to the customized offerings, leading to greater satisfaction and a higher willingness to purchase. Similarly, free trials, loyalty programs, and memberships create a sense of belonging and ownership, encouraging repeat purchases and fostering brand loyalty.

The endowment effect's influence on pricing and consumer behavior underscores the significance of emotional thinking in the process of decision-making. By understanding these cognitive biases in the market, businesses can design effective marketing strategies that resonate with consumer's emotions and preferences. However, it is crucial for businesses to strike a balance between appealing to emotions and maintaining transparency and ethical practices to ensure consumer trust and long-term loyalty.

# 5. Application 2: Investment Decisions

It is worth mentioning that the endowment effect can also significantly influences individual's investment decisions, shaping their perceptions of asset value and impacting portfolio management. In this part, we will explore two typical examples how the endowment effect can affect investor's decision-making process.

Firstly, emotional attachment to existing portfolios. Most investors often tend to have an emotional connection to their existing portfolios, particularly when certain assets have performed well in the past. As a result of the endowment effect, they tend to value stocks in their portfolios at higher ratios than their objective market worth [12]. This emotional attachment can lead to a reluctance to sell assets, even when their current valuation indicates it may be a prudent choice. For example, an investor who witnessed significant returns from a particular stock may continue holding onto it, believing it to be long-term winning investment. This emotional decision can hinder portfolio diversification and expose the investor to undue risk.

Secondly, the sunk cost fallacy in investment. The endowment effect can exacerbate the sunk cost fallacy, a cognitive bias where individuals continue to invest in an asset or project simply because they have already committed resources to it. This psychological phenomenon leads investors to perceive their past investments as more valuable than they are, leading to irrational decision-making [8]. For instance, an investor who has poured substantial time and effort into a business venture may

continue to invest additional funds, even when evidence suggests that the venture is unlikely to yield positive returns. This kind of behavior is undoubtedly driven by the emotional attachment formed during the investment process, rather than a rational assessment of future returns.

The impact of the endowment effect on investor's decision-making process emphasizes the importance of maintaining a rational and objective approach to portfolio management. Investors should be mindful of the emotional biases that can confuse judgement and hinder optimal decision-making [8]. Measures such as regularly reassessing portfolio holdings, setting clear investment goals, and considering the broader market context can also help mitigate the negative influence of the endowment effect.

Moreover, diversification and risk management strategies are essential to reduce investor's emotional attachment to their assets. By spreading investments across a variety of assets and asset classes, investors can reduce the emotional impact of any single asset's performance and create a more balanced portfolio.

## 6. Application 3: Negotiations and Trades

Negotiations and trades are inherently shaped by the endowment effect, as both parties involved often perceive different values for the same goods or services. In this part, we will discuss how the endowment effect can impact negotiation outcomes and create challenges in reaching mutually beneficial agreements.

Firstly, gaps in perceived value. The endowment effect can lead to significant gaps in the perceived value of items being negotiated. When individuals act as sellers, they tend to feel that the buyer's offer is too low, while buyers may believe that the seller's asking price is too high [13]. These divergent valuations can create a disconnection in the negotiation process, with each party holding firm to their perceived value. Consequently, the negotiation process may stall, and both parties might be dissatisfied with the outcome, leading to a breakdown in the deal.

Secondly, winner's curse. The winner's curse is a phenomenon that often arises in auctions or competitive bidding scenarios. It occurs when the winner of the auction ends up paying a price that exceeds the item's true market worth [14]. The endowment effect can contribute to the winner's curse by influencing bidder's perceptions of an item's worth. Those who win the bid may experience a sense of overvaluation driven by the emotional attachment formed during the competitive process. As a result, they may pay more for the item than they initially intended, which can lead to buyer's remorse and dissatisfaction with the outcome.

Thirdly, the importance of fairness. The endowment effect can also affect individual's perceptions of fairness in the process of negotiation. When one party believes they are giving up something of higher value than what they are receiving, they may perceive the negotiation as unfair [15]. This perceived unfairness can erode trust and cooperation between the parties, making it challenging to reach a mutually agreeable solution. In such cases, individuals may walk away from the negotiating table, preferring to protect their interests rather than compromising to achieve a fair deal.

To mitigate the impact of the endowment effect in negotiations and trades, different parties can adopt different strategies.

## A. Open Communication

Fostering open and transparent communication can help reduce the gap in perceived value. By discussing their respective valuations and underlying reasons, both parties can gain insight into each other's perspectives and work towards a more objective understanding of the item's worth.

# B. Alternatives Consideration

Exploring alternative options and solutions can reduce the emotional attachment to a particular item. Having multiple options allows people on the negotiation table to evaluate various outcomes and make more rational decisions.

# C. Third-Party Mediation

In complex negotiations, involving a neutral third party as a mediator can facilitate constructive discussions and guide the parties towards a fair resolution. Mediators can help reframe the negotiation and overcome emotional biases, promoting compromise and agreement.

## 7. Conclusion

In conclusion, the endowment effect, a powerful cognitive bias that causes us to assign the higher value to items we own, significantly impacts our decision-making process across various aspects of daily lives and economic behaviors. Throughout this research paper, we have explored the theoretical underpinnings of the endowment effect, its relationship with loss aversion, and its manifestations in real-world applications.

By understanding the complexities of the endowment effect and its relationship with loss aversion, we gain more valuable insights into people's decision-making processes in the business world. Both biases contribute to emotional rather than rational decision-making, often leading us to overvalue our possessions and exhibit risk-averse behavior [16]. Recognizing the presence of these biases is essential for making informed and objective choices, enabling us to separate subjective thinking from objective evaluation.

In Application1, we discussed how businesses can leverage the endowment effect in pricing strategies and consumer behavior. Anchoring, reference pricing, limited-time offers, and personalization tap into consumer's emotional attachments to influence perceptions and drive purchasing decisions. However, ethical considerations should guide businesses to ensure transparency and consumer empowerment.

Application 2 highlighted the profound impact of the endowment effect on investment decisions. Emotional attachments to existing portfolios and the sunk cost fallacy can hinder optimal portfolio management and expose investors to undue risk. Encouraging rational and objective approaches to diversification, risk management, and long-term goals can mitigate the influence of the endowment effect on investment behavior.

Application 3 explored how the endowment effect shapes negotiations and trades. Gaps in perceived value, winner's curse scenarios, and the importance of fairness can impede successful negotiations. Employing open communication, considering alternatives and relying on objective criteria can foster constructive negotiations and lead to mutually beneficial outcomes.

As we move forward, it is imperative to seek ways to mitigate the endowment effect's influence on our daily lives. While we may not able to completely eliminate this cognitive bias, striving for increased awareness and implementing decision-making strategies can help us navigate its effects. Seeking outside perspectives, embracing alternative viewpoints, and conducting thorough analyses can aid us in making more rational choices and achieving better outcomes.

Overall, the endowment effect is a compelling aspect of human psychology that significantly influences our choices in daily lives and economic behaviors. Acknowledging its presence, appreciating its impact, and employing strategies to mitigate its effects will enable us to make more informed, objective and rational decisions, ultimately leading to improved outcomes and greater well-being.

#### References

- [1] Achtypi, E., Ashby, N. J., Brown, G. D., Walasek, L., & Yechiam, E. (2021). The endowment effect and beliefs about the market. Decision, 8(1), 16–35. https://doi.org/10.1037/dec0000143
- [2] Ganti, A. (2023, February 21). Endowment effect: Definition, what causes it, and example. Investopedia. https://www.investopedia.com/terms/e/endowment-effect.asp

- [3] Zheng, J. (2023). Are Financial Markets at all Times Rational?. Frontiers in Business, Economics and Management, 10(2), 237-244.
- [4] Van Dyne, L., & Pierce, J. L. (2004). Psychological ownership and feelings of possession: Three field studies predicting employee attitudes and organizational citizenship behavior. Journal of Organizational Behavior: The International Journal of Industrial, Occupational and Organizational Psychology and Behavior, 25(4), 439-459.
- [5] Thomas, K. J., & Nguyen, H. (2022). Status gains versus status losses: Loss aversion and deviance. Justice Quarterly, 39(4), 871-896.
- [6] Van Dijk, E., & Dijk, E., & Samp; Van Knippenberg, D. (1996). Buying and selling exchange goods: Loss aversion and the endowment effect. Journal of Economic Psychology, 17(4), 517–524. https://doi.org/10.1016/0167-4870(96)00017-7
- [7] Arlen, J., Spitzer, M., & Talley, E. (2002). Endowment effects within corporate agency relationships. The Journal of Legal Studies, 31(1), 1-37.
- [8] Kahneman, D., Knetsch, J. L., & Thaler, R. H. (1991). The endowment effect, loss aversion, and status quo bias. Journal of Economic perspectives, 5(1), 193-206.
- [9] Zhang, Z., Zhang, N., & Wang, J. (2022). The influencing factors on impulse buying behavior of consumers under the mode of hunger marketing in live commerce. Sustainability, 14(4), 2122.
- [10] Hamilton, R., Thompson, D., Bone, S., Chaplin, L. N., Griskevicius, V., Goldsmith, K., Hill, R., John, D. R., Mittal, C., O'Guinn, T., Piff, P., Roux, C., Shah, A., & Zhu, M. (2019, May 15). The effects of scarcity on consumer decision journeys. Experts@Minnesota. https://experts.umn.edu/en/publications/the-effects-of-scarcity-on-consumer-decision-journeys
- [11] Aluri, A., Price, B. S., & McIntyre, N. H. (2019). Using machine learning to cocreate value through dynamic customer engagement in a brand loyalty program. Journal of Hospitality & Tourism Research, 43(1), 78-100.
- [12] Otuteye, E., & Siddiquee, M. (2020). Underperformance of actively managed portfolios: some behavioral insights. Journal of Behavioral Finance, 21(3), 284-300.
- [13] Korobkin, R. (1998). Inertia and preference in contract negotiation: The psychological power of default rules and form terms. Vand. L. Rev., 51, 1583.
- [14] Thaler, R. H. (1988). Anomalies: The winner's curse. Journal of Economic Perspectives, 2(1), 191–202. https://doi.org/10.1257/jep.2.1.191
- [15] Van Boven, L., Dunning, D., & Loewenstein, G. (2000). Egocentric empathy gaps between owners and buyers: misperceptions of the endowment effect. Journal of personality and social psychology, 79(1), 66.
- [16] Levy, J. S. (2003). Applications of prospect theory to political science. Synthese, 135, 215-241.