# Research on the Development of Norwegian Oil Companies in the Context of Carbon Dioxide Revenue

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*Abstract.* In light of the global warming crisis, the energy sector is experiencing a significant shift towards decarbonization, with carbon pricing mechanisms being pivotal. This study investigates the effects of carbon tax policies on the oil sector, particularly through the lens of Norway's pioneering implementation of a carbon tax in 1991, using Equinor ASA as a case study. The research emphasizes transition technologies within the oil industry, the carbon tax's influence, and corporate responses to climate policy. Employing a case study methodology, it quantitatively analyzes emissions data from Equinor's Sustainability Report (2016-2023) and International Energy Agency (IEA) statistics, while qualitatively evaluating policy documents and corporate strategies. Findings indicate that the carbon tax significantly affects the oil industry's operational models and strategic planning, with approximately 80% of emissions originating from offshore installations, primarily due to fuel combustion. Confronted with a carbon tax of NOK 1,500 (approximately \$130) per ton of CO<sub>2</sub>, Equinor has adopted measures such as offshore electrification, renewable energy investments, and carbon capture and storage (CCS) technology, resulting in a 25.3% reduction in greenhouse gas emissions from 15.4 million tons in 2016 to 11.5 million tons in 2023.

Keywords: Carbon Tax, Decarbonization, Equinor

#### **1. Introduction**

Global warming is a pressing issue, with the IPCC showing its wide-ranging impacts, from climate change affecting health, water, and food security to rising sea levels and coastal wetland loss [1]. While natural factors like volcanic eruptions and solar radiation contribute, fossil fuels (coal, oil, and gas) are the main drivers of recent global warming. Emissions from industry, transportation, and building heating, especially CO<sub>2</sub> from burning fossil fuels, are the primary causes, accounting for over 75% of global greenhouse gas emissions, with CO<sub>2</sub> alone making up nearly 90% [2, 3]. To address this, a carbon tax, which charges polluters for GHG emissions, has been implemented. Economists argue that carbon pricing is the most cost-effective approach to emission reduction [4]. It incentivizes emission cuts and promotes cleaner fuels and energy-efficient technologies. However, as carbon tax policies are still developing globally, implementation challenges remain. Norway, one of the first countries to introduce a carbon tax, offers valuable insights. This paper will use case

studies to examine how Norwegian oil companies have adapted to the carbon tax, providing suggestions for future carbon tax policies targeting high-emission industries like oil.

### 2. Literature review

#### 2.1. Carbon tax definition & policies in different countries (price)

A carbon tax is a form of energy tax on carbon dioxide emissions that is part of a pollution tax and carbon pricing mechanism. Its core objective is to mitigate climate change and its negative impacts on the environment and human health by reducing carbon dioxide emissions through economic means [5]. As an incentive-based policy tool, carbon tax has received widespread attention worldwide since the early 90s of the 20th century [6]. At present, many developed countries have established relatively mature carbon tax systems.

The Nordic countries have emerged as early adopters of carbon tax policies. Finland pioneered this initiative in 1990, initially imposing taxes on fuel, coal, and natural gas. In 1994, the fuel tax was divided into a mixed energy tax and a carbon tax, which reached  $\in$ 20 per tonne of CO<sub>2</sub> by 2008 [7]. Latvia followed suit in 2004, implementing a carbon tax primarily on fuel at  $\in$ 30 per tonne of CO<sub>2</sub> [7]. Denmark enacted its carbon tax in 1992, applying to fossil fuels (excluding biofuels) with rates of  $\in$ 20.60 per tonne for individuals and industries, and  $\in$ 3.50 per tonne for energy-intensive sectors [8-12]. Norway's carbon tax system, one of the earliest, targets specific industries, particularly those outside the non-EU ETS, with a rate of approximately 560 NOK per tonne of CO<sub>2</sub> (around  $\in$ 55-60 per tonne of CO<sub>2</sub> in 2021, significantly influencing energy transition and the adoption of low-carbon technologies[7].

The Nordic countries exemplify advanced carbon tax policy, demonstrating both common and distinctive characteristics. Commonly, they have established long-standing carbon tax systems, with Finland leading since 199 0[7]. These nations typically pursue gradual reforms, balancing environmental goals with economic impacts through phased adjustments in tax rates and coverage. The carbon tax framework generally encompasses key emitting sectors, such as energy and industry, showcasing greater maturity compared to developing nations.

Distinctively, the Nordic countries have tailored their carbon tax schemes to their specific national contexts. Sweden and Norway employ high tax rates, with Sweden's reaching €118 per tonne of CO<sub>2</sub>in 2021 [14], while Finland and Denmark maintain lower rates. Norway's carbon tax emphasizes CO<sub>2</sub>emissions, whereas Sweden and Denmark encompass a broader spectrum of greenhouse gases. Additionally, significant variations exist in policy arrangements for energy-intensive industries, reflecting diverse industrial protection strategies.

#### 2.2. Current status of emission reduction technologies in the petroleum industry

The oil industry has adopted a wide range of technologies to achieve emission reduction targets, among which carbon capture and storage is expected to play an important role in achieving the global warming targets set by IPCC6 and COP21.3 [14]. Carbon dioxide from oil and gas fields or fossil fuel combustion can be captured and stored via technologies encompassing  $CO_2$  capture, transport, storage, and utilization. The captured  $CO_2$  is pressurized to approximately 100 bar or more, then transported to a storage site and injected into stable geological formations, sequestering it for extended periods and preventing its emission into the atmosphere [15]. Therefore, CCS

technology can be used not only underground or for enhanced oil recovery. It also solves the problem of environmental pollution and can generate more economic benefits [16]. Chemical absorption methods in the capture process, such as the use of amine solutions, have been widely used to remove carbon dioxide from natural gas [14].While captured  $CO_2$  exists primarily as a high-pressure liquid or supercritical fluid, established transport methodologies in CCS enable its conveyance via pipeline, ship, or oil tanker. For large-scale, long-distance transfer, pipeline transport offers the most cost-effective solution [16]. Due to its critical parameters (Tc = 304.25 K, Pc = 7.38 MPa) and phase variability,  $CO_2$  is transported via pipelines in gaseous, liquid, dense, or supercritical states. This characteristic differentiates  $CO_2$  pipelines from oil or gas pipelines. Globally, over 6,500 km of  $CO_2$  pipelines exist, primarily for enhanced oil recovery (EOR) in the U.S. Ship transport of  $CO_2$  is also viable, especially for maritime routes. Combined transport methods, such as Norway's Northern Lights Project combining shipping and pipelines, are also effective.

In carbon capture plant design, energy storage and flexibility are crucial. Post-combustion capture optimizes energy use via time-shifting of energy-intensive processes like amine regeneration, enhancing output during peak demand. Similarly, oxy-fuel or pre-combustion capture technologies allow independent air separation unit (ASU) operation via an oxygen buffer, boosting energy efficiency.

# 3. The driving role and impact of carbon tax

### 3.1. The impact mechanism of carbon tax on oil companies

Carbon tax, a key environmental policy instrument, significantly impacts the economy via market mechanisms, particularly in the oil sector, inducing notable structural shifts. This impact is primarily observed in production costs, where carbon tax policies substantially elevate the cost of fossil fuel utilization by assigning a fee per emission unit (e.g., tonnes of  $CO_2$  equivalent) [17]. Concurrently, within the oil sector, carbon tax implications predominantly affect extraction, refining, and transport, substantially elevating operational expenditures. A carbon tax of \$50/tonne  $CO_2$  is projected to escalate coal power generation costs by 40-60% and natural gas power generation costs by 15-25% [18], and the cost of oil extraction will increase by 15-20%. Market competition often prevents companies from fully passing costs to consumers, compressing profit margins. This economic pressure drives the adoption of emission reduction strategies like process optimization or low-carbon technologies. However, the high initial investment in technologies such as offshore wind, hydrogen, renewable, and carbon capture and storage (CCS) requires substantial financial support, with returns difficult to realize in the short term.

# **3.2.** Economic impact of carbon tax (on steel mills, on the environment, on industrial structure)

Although the long-term impact of a carbon tax on overall GDP growth is not significant, a study by Metcalf and Stock shows that the long-term impact of a carbon tax on GDP growth in the overall economy is positive [19]. In addition, the implementation of the carbon tax will have a profound impact on specific industries (such as the steel industry), the ecological environment, and the industrial structure. In the steel industry, the carbon tax directly raises the cost of carbon emissions in blast furnace steelmaking, prompting companies to switch to short-process EAF steelmaking or invest in low-carbon technologies, such as hydrogen steelmaking. According to the International Energy Agency [18], a \$50/t carbon tax could raise traditional steel production costs by 20-30%, catalyzing green steel adoption. The industry has demonstrated reduced carbon intensity and improved emissions control of SO<sub>2</sub> and NOx. While carbon taxation has contracted high-emission sectors, it has accelerated growth in renewable and CCS technologies. Though initial job displacement may occur in traditional industries, the expansion of low-carbon sectors, coupled with strategic reinvestment of tax revenues into R&D and labor tax reduction, can yield environmental and economic co-benefits.

# 4. Case study

#### 4.1. International oil company case: equinor, norway

Norway pioneered carbon taxation in 1991, establishing a comprehensive multi-sector emissions framework. Equinor ASA exemplifies this policy's efficacy through its industry-leading energy transition initiatives. Founded in 1972, Equinor ASA evolved from a North Sea petroleum operator to a global energy corporation. Following its 2017 rebranding, the company operates across 40+ nations, integrating hydrocarbon E&P with downstream operations and renewable. Their portfolio emphasizes offshore wind, hydrogen technologies, and CCS solutions, advancing low-carbon energy systems. Equinor's  $CO_2$  emissions stem from upstream combustion, processing logistics, and facilities operations. To mitigate carbon tax impacts and meet sustainability targets, the company implemented electrification, waste heat recovery, and LNG transport solutions. Combined with offshore wind investments, these initiatives facilitated early achievement of net-zero emissions by 2020, establishing a blueprint for energy sector decarbonization.

# 4.2. Sources of greenhouse gases (Co2) produced by norwegian oil companies such as equinor

Hydrocarbon extraction and processing contribute substantially to  $CO_2$  emissions through combustion processes. Norwegian offshore operations exemplify two primary emission sources: power generation via gas/diesel turbines for offshore platforms and refineries, and fuel consumption in drilling and production operations. Processing and logistics operations further augment emissions through thermal processing and transportation infrastructure. Equinor's North Sea operations data (2020) indicates 80% of  $CO_2$  emissions originate from fuel combustion.

CH<sub>4</sub> emissions constitute 15-20% of petroleum industry emissions, with a GWP 25x that of CO<sub>2</sub>.

Leakage occurs during hydrocarbon extraction, processing, and transport phases. Equinor's 2021 data indicates 8-12% methane contribution to their total emissions, below industry average but remaining significant for climate impact mitigation.

Petroleum industry GHG emissions span production, transport, and end-use phases. Combustion of refined products releases significant  $CO_2$ , with use-phase emissions constituting a major component of the sector's carbon footprint. According to the International Energy Agency [18], global carbon dioxide emissions totaled about 33 billion tonnes, of which oil and gas-related emissions reached 18.2 billion tonnes, accounting for 55% of the total emissions. This data fully illustrates that the end-use of petroleum products is one of the main sources of greenhouse gas emissions. It is worth noting that this type of emission is dispersed, involving transportation,

industrial production, residential life, and other fields, so its emission reduction work is also facing greater challenges.

# 4.3. Policy-driven role and impact of norwegian carbon tax

Norway's carbon tax policy significantly impacts the oil and gas sector, particularly exerting cost pressure on firms like Equinor. The non-ETS sector carbon tax is currently NOK 1176 (approximately US\$100) per ton of  $CO_2$ , but the actual carbon cost for oil companies, including the EU ETS fees, is about NOK 130. The planned increase to NOK 175 by 2030 will intensify emission reduction pressure. Equinor must reassess investment strategies, shifting from traditional oil extraction to cleaner technologies such as offshore wind, hydrogen, and CCS, given that approximately 80% of the oil sector's  $CO_2$  emissions originate from offshore facilities.

Equinor believes that CCS technology is the champion of achieving the net-zero emission target in 2050 and is actively investing in the field of carbon capture and storage (CCS). It has developed a detailed carbon reduction plan, aiming to reduce net carbon emission intensity by 20% by 2030, 40% by 2035, and achieve net zero emissions by 2050 [20]. Equinor's Sleipner project, the pioneering commercial CCS initiative, mitigates approximately 1 MTPA of CO<sub>2</sub> emissions via North Sea sequestration. Furthermore, Equinor is involved in projects like Norway's Northern Lights, targeting 1.5 MTPA of CO<sub>2</sub> storage in the North Sea. Equinor's renewable energy portfolio includes investments in offshore wind farms, such as the Dogger Bank project in the UK, projected to power 6 million households annually.

Despite high initial costs, these technologies reduce carbon tax burdens and enhance market competitiveness. Equinor's R\&D investment in renewable and low-carbon technologies increased from 17% in 2016 to 40% in 2023, with sustained investment planned for 2025 (Figure 1). This shift has yielded significant emission reductions, with greenhouse gas emissions dropping from 15.4 million tons in 2016 to 11.5 million tons in 2023, a 25.3% decrease (Figure 2). This achievement lowers carbon tax expenditures and improves market competitiveness through optimized production, improved energy efficiency, and clean energy development.

#### Proceedings of ICEGEE 2025 Symposium: Sensor Technology and Multimodal Data Analysis DOI: 10.54254/2753-8818/2025.AU24438

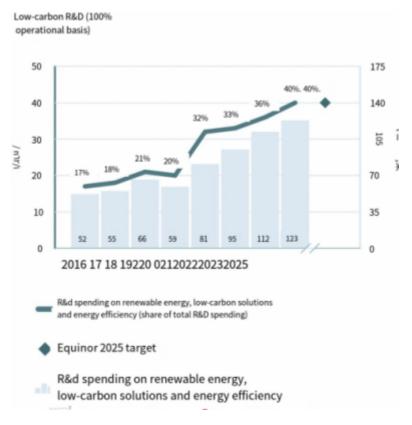
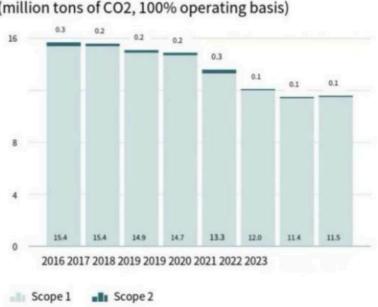


Figure 1: Equinor's low-carbon R&D investment journey



Greenhouse gas emissions (GHG) (million tons of CO2, 100% operating basis)

Figure 2: Equinor's greenhouse gas emission reduction journey

# **5.** Conclusion

This study examines the role of carbon tax in energy transition, using Equinor as a case study to demonstrate its impact on promoting green technology innovation and business transformation in the oil industry. While carbon tax policies may initially pressure companies, they can drive long-term emission reduction and enhance competitiveness in the low-carbon economy through investments in renewable energy and CCS technology. However, the study's limitations include a focus on a single case study, insufficient analysis of synergistic effects with other environmental policies, and limited research on applicability in developing countries. Future research should compare the implementation effects of carbon tax policies across different economic development levels, assess social costs during energy transition, and explore the commercialization of emerging low-carbon technologies to improve the global climate policy system.

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